

Metals Market Overview

The Company's Position in the Industry



NO. 1

IN COMMERCIAL NICKEL PRODUCTION

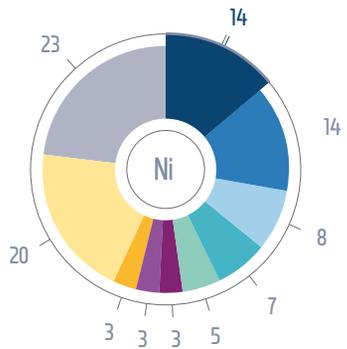
NO. 1

IN PALLADIUM PRODUCTION

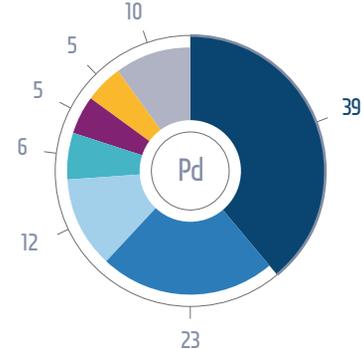
NO. 3

IN COBALT PRODUCTION

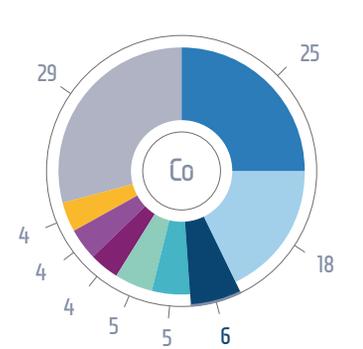
■ Nickel producers (Ni), %



■ Palladium producers (Pd), %



■ Cobalt producers (Co), %



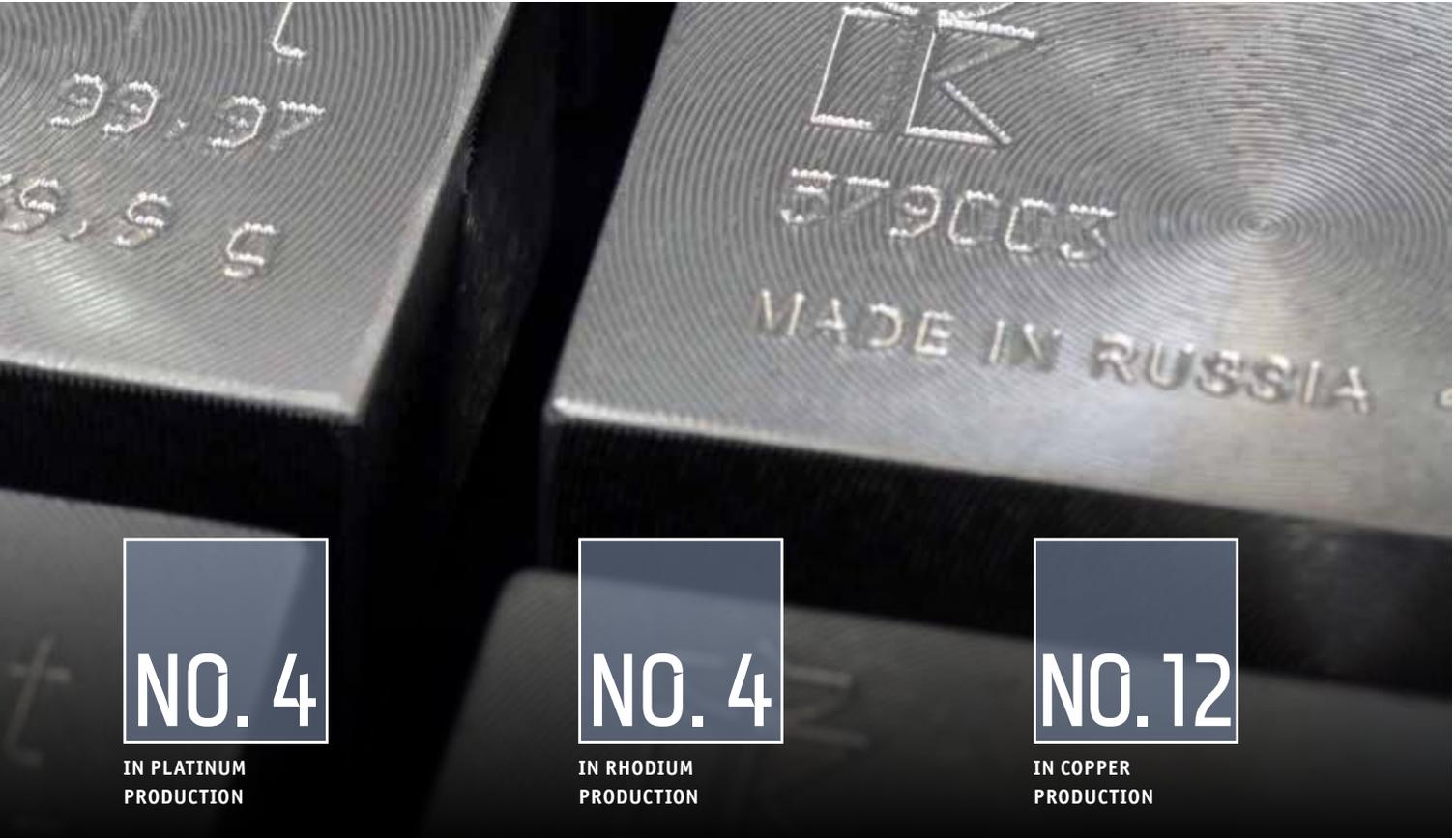
- Norilsk Nickel**
- Sumitomo Metal Mining**
- NPI producers**
- Other producers**
- Vale**
- BHP Billiton**
- Eramet**
- Anglo American**
- Jinchuan**
- Glencore**

- Norilsk Nickel**
- Impala Platinum**
- Vale**
- Other producers**
- Anglo Platinum**
- Stillwater**
- Lonmin**

- Glencore**
- Vale**
- Sherritt**
- Freeport Cobalt**
- Jinchuan**
- Other producers**
- Norilsk Nickel**
- ERG**
- SMM**



NORILSK NICKEL



NO. 4

IN PLATINUM PRODUCTION

NO. 4

IN RHODIUM PRODUCTION

NO. 12

IN COPPER PRODUCTION

